

People

Policy & Procedure

Org. Structure

Interoperability

Connecting people, data, and diverse systems

Two Basic Principles:

- · Customers control their data
- Vendors build bridges to enable systems and business processes to exchange data and facilitate the sharing of information and knowledge.

Data & Diverse Systems

Data

Applications

Infrastructure

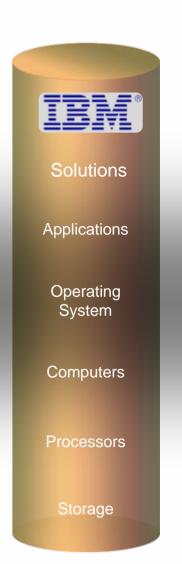
Interoperability Circa. 1980

Vertical Solutions – Limited Interoperability









Waves Of Interoperability **Seamless Computing** Web **Client-Server**

Interoperability Today

Interoperability Is a Market Reality Today Multi-Vendor, Horizontal Solutions

Client Applications

Open Office, Star Office, Microsoft Office Adobe Creative Suite, Picture IT, AOL. Symantec Norton, McAfee, Intuit Turbo Tax, Mozilla, Netscape Opera,

Server Applications

ERP, CRM, Messaging, Management, Web Serving, Host Integration....

Databases

IBM, MS, Oracle



Microsoft* SOL Server 2000

Operating Systems & Middleware

Apple, HP, IBM, MS, Sun











Systems Vendors

HP, EDS, Fujitsu, IBM, ICL, SNI







Networking Vendors

Cisco, Lucent, Nortel, 3COM, Redback









Processors

X86-32, X86-64, Sparc, PPC, IA64









Storage

EMC, Dell, Network Appliance, HP















Interop Balance

- Customer need
- Feature trade-offs
- Product maturity
- Technology quality

- Hardware vs. software
- Business models
- Market maturity
- Industry competition







Products

Community

Access

Standards



BPEL4WS WSDL WAP EAP

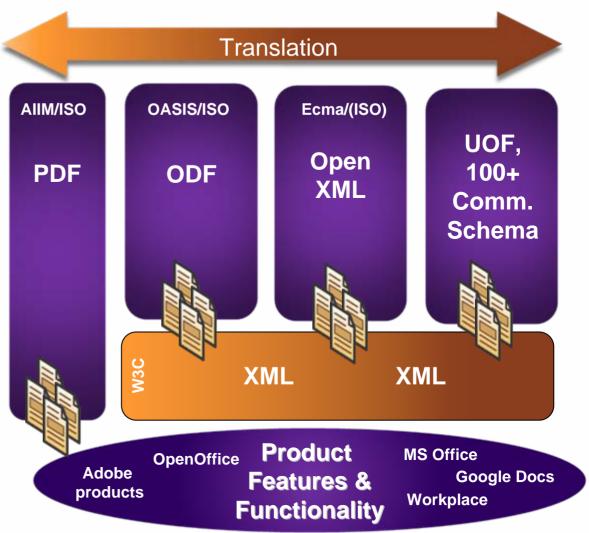
Kerberos Unicode 3.0 IMAP4

LDAP v3 L2TP IPSEC

VPN Appletalk

Document Formats

- · Customers want control of their data
- · Backwards compatibility
- Product features
- Performance
- Archival
- Interoperability / translation
- Industry competition



ASCII, HTML, RTF, Binary formats, Images...

Microsoft's increased commitment to Interoperability by design

Collaboration

May '01 Dec. '03 June '06 March '07 IP Portfolio "Open **Document Interop:** Fuii-Xerox Shared **IECC IECC** Novell **IECC Open XML Translator** Meeting 1 Meeting 2 Source For Business" Collaboration Collaboration Announced Xen Source Software **Open Specification Promise** Samsung Sender ID Visualization Indemnification **OSP** Collaboration 38 Web Services Specs Collaboration Sun **Unisys** Yahoo/MSN **Virtual Hard Disk** Interop Collaboration **Vendor Alliance** Collaboration **Instant Messenger OSP EMC/MS Open XML Translator** Bill Gates "By Zend **Windows Enterprise Content**

Management

Principles

Design" Exec Email

On OpenOffice

Market Drivers

Innovative Solutions Must Meet Or Exceed
Market Needs

Commercial Drivers

Business models must encompass the full spectrum of solutions

Social Drivers

Societal concerns, opportunity for innovation, the value of competition

Balance of Openness

Software Producers Balance "Open" And "Closed" To Suit Their Businesses

